

## **Financial Statements**



# **Marine Corps University Foundation**

**For the Year Ended December 31, 2025  
With Summarized Financial  
Information for 2024**

**Marine Corps University Foundation**

**Table of Contents  
For the Year Ended December 31, 2025  
With Summarized Financial Information for 2024**

Independent Auditor's Report ..... 2  
Statement of Financial Position ..... 5  
Statement of Activities and Change in Net Assets ..... 6  
Statement of Functional Expenses ..... 7  
Statement of Cash Flows ..... 8  
Notes to Financial Statements ..... 9



## INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees  
Marine Corps University Foundation, Inc.  
Quantico, Virginia

### Opinion

We have audited the accompanying financial statements of the Marine Corps University Foundation (MCUF), which comprise the statement of financial position as of December 31, 2025, and the related statements of activities and change in net assets, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of MCUF as of December 31, 2025, and the change in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of MCUF and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

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MEMBER OF THE AMERICAN INSTITUTE OF CERTIFIED PUBLIC ACCOUNTANTS' PRIVATE COMPANIES PRACTICE SECTION

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about MCUF's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of MCUF's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about MCUF's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

## Report on Summarized Comparative Information

We have previously audited the Marine Corps University Foundation's 2024 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated March 28, 2025. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2024, is consistent, in all material respects, with the audited financial statements from which it has been derived.

*Gelman Rosenberg & Freedman*

March 27, 2026

Marine Corps University Foundation

Statement of Financial Position

As of December 31, 2025

With Summarized Financial Information for 2024

ASSETS

	<u>2025</u>	<u>2024</u>
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$ 578,537	\$ 155,830
Contributions receivable	38,168	-
Inventory	-	18,805
Prepaid expenses and other assets	41,678	54,411
<b>Total current assets</b>	<u>658,383</u>	<u>229,046</u>
<b>FIXED ASSETS</b>		
Furniture, equipment and leasehold improvements, net	416,339	5,637
<b>OTHER ASSETS</b>		
Investments	16,297,102	10,701,162
Artwork and collections	28,000	28,000
<b>Total other assets</b>	<u>16,325,102</u>	<u>10,729,162</u>
<b>TOTAL ASSETS</b>	<u>\$ 17,399,824</u>	<u>\$ 10,963,845</u>

LIABILITIES AND NET ASSETS

<b>CURRENT LIABILITIES</b>		
Accounts payable and accrued liabilities	\$ 214,174	\$ 119,220
Refundable advances	58,774	111,459
<b>Total liabilities</b>	<u>272,948</u>	<u>230,679</u>
<b>NET ASSETS</b>		
Without donor restrictions	6,881,686	1,805,991
With donor restrictions	10,245,190	8,927,175
<b>Total net assets</b>	<u>17,126,876</u>	<u>10,733,166</u>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<u>\$ 17,399,824</u>	<u>\$ 10,963,845</u>

See accompanying notes to financial statements.

## Marine Corps University Foundation

### Statement of Activities and Change in Net Assets For the Year December 31, 2025 With Summarized Financial Information for 2024

	2025			2024	
	Without Donor Restrictions	With Donor Restrictions	Total	Total	
<b>SUPPORT AND REVENUE</b>					
Contributions	\$ 6,030,675	\$ 83,980	\$ 6,114,655	\$	1,891,369
<b>Events</b>					
Underwriting and contributions	159,017	-	159,017		33,955
Ticket sales	151,977	-	151,977		121,600
Event expenses	(215,348)	-	(215,348)		(67,040)
<b>Net event revenue</b>	<u>95,646</u>	<u>-</u>	<u>95,646</u>		<u>88,515</u>
Interest and dividends, net	81,105	223,069	304,174		281,419
Other income	22,049	-	22,049		1,770
Net assets released from donor restrictions	321,902	(321,902)	-		-
<b>Total support and revenue</b>	<u>6,551,377</u>	<u>(14,853)</u>	<u>6,536,524</u>		<u>2,263,073</u>
<b>EXPENSES</b>					
<b>Program Services:</b>					
Program Services	1,478,411	-	1,478,411		1,153,238
<b>Supporting Services:</b>					
Management and General	278,384	-	278,384		81,371
Fundraising	203,500	-	203,500		224,679
<b>Total supporting services</b>	<u>481,884</u>	<u>-</u>	<u>481,884</u>		<u>306,050</u>
<b>Total expenses</b>	<u>1,960,295</u>	<u>-</u>	<u>1,960,295</u>		<u>1,459,288</u>
Change in net assets before other items	4,591,082	(14,853)	4,576,229		803,785
<b>OTHER ITEMS</b>					
Realized gain on investments	212,547	584,585	797,132		936,700
Unrealized gain (loss) on investments	272,066	748,283	1,020,349		(337,129)
<b>Total other items</b>	<u>484,613</u>	<u>1,332,868</u>	<u>1,817,481</u>		<u>599,571</u>
Change in net assets	5,075,695	1,318,015	6,393,710		1,403,356
Net assets at beginning of year	1,805,991	8,927,175	10,733,166		9,329,810
<b>NET ASSETS AT END OF YEAR</b>	<u>\$ 6,881,686</u>	<u>\$ 10,245,190</u>	<u>\$ 17,126,876</u>	<u>\$</u>	<u>10,733,166</u>

See accompanying notes to financial statements.

**Marine Corps University Foundation**  
**Statement of Functional Expenses**  
**For the Year Ended December 31, 2025**  
**With Summarized Financial Information for 2024**

	2025				2024	
	Program Services	Supporting Services		Total Supporting Services	Total Expenses	Total Expenses
		Management and General	Fundraising			
Salaries and benefits	\$ 482,965	\$ 106,598	\$ 104,339	\$ 210,937	\$ 693,902	\$ 693,839
Marine Corps University support	743,237	-	21,567	21,567	764,804	298,075
Professional fees	23,431	150,565	2,929	153,494	176,925	206,704
Scholarship support	37,084	-	-	-	37,084	129,152
Events	40,264	-	175,084	175,084	215,348	67,040
Occupancy	56,547	7,068	7,068	14,136	70,683	71,680
Other expenses	94,772	8,103	61,546	69,649	164,421	49,456
Printing and publications	4,817	1,606	1,606	3,212	8,029	8,360
Depreciation and amortization	35,558	4,444	4,445	8,889	44,447	2,022
Total expenses	1,518,675	278,384	378,584	656,968	2,175,643	1,526,328
Less: Event expenses included with revenue	(40,264)	-	(175,084)	(175,084)	(215,348)	(67,040)
<b>TOTAL</b>	<b>\$ 1,478,411</b>	<b>\$ 278,384</b>	<b>\$ 203,500</b>	<b>\$ 481,884</b>	<b>\$ 1,960,295</b>	<b>\$ 1,459,288</b>

See accompanying notes to financial statements.

**Marine Corps University Foundation**

**Statement of Cash Flows  
For the Year Ended December 31, 2025  
With Summarized Financial Information for 2024**

	<b>2025</b>	<b>2024</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Change in net assets	\$ 6,393,710	\$ 1,403,356
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation and amortization	44,447	2,022
Unrealized gain	(797,132)	(936,700)
Realized (gain) loss	(1,020,349)	337,129
Contributions to be maintained in perpetuity	(18,000)	(179,450)
Receipt of contributed securities	(1,139,300)	(301,564)
Proceeds from sale of contributed securities	1,178,432	298,640
(Increase) decrease in:		
Contributions receivable	(38,168)	814
Inventory	18,805	3,370
Prepaid expenses and other assets	12,733	(17,757)
Increase (decrease) in:		
Accounts payable and accrued liabilities	94,954	(13,922)
Refundable advances	(52,685)	(5,000)
<b>Net cash provided by operating activities</b>	<b>4,677,447</b>	<b>590,938</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchases of fixed assets	(455,149)	-
Purchases of investments	(5,978,517)	(8,968,692)
Proceeds from sale of investments	2,160,926	8,199,295
<b>Net cash used by investing activities</b>	<b>(4,272,740)</b>	<b>(769,397)</b>
<b>CASH FLOWS FROM FINANCIAL ACTIVITIES</b>		
Contributions to be maintained in perpetuity	18,000	179,450
<b>Net cash provided by financing activities</b>	<b>18,000</b>	<b>179,450</b>
Net increase in cash and cash equivalents	422,707	991
Cash and cash equivalents at beginning of year	155,830	154,839
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>	<b>\$ 578,537</b>	<b>\$ 155,830</b>

See accompanying notes to financial statements.

# Marine Corps University Foundation

## Notes to Financial Statements

December 31, 2025

### 1. Summary of Significant Accounting Policies

#### Organization

The Marine Corps University Foundation (MCUF) was incorporated in the Commonwealth of Virginia on June 25, 1980, as a not-for-profit tax-exempt organization, to be operated exclusively for charitable and educational purposes. MCUF's primary goal is to enhance the advanced professional education and leadership development of active-duty Marines stationed at the Marine Corps University in Quantico, Virginia, as well as at separate commands and Operating Forces across the globe. Since its inception, MCUF has supported a wide range of programs for which Government funding was not available. The primary sources of income are contributions and gifts received from members.

#### Basis of Presentation

The accompanying financial statements are presented on the accrual basis of accounting, and in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) related to non-profit entities. As such, net assets are reported within two net asset classifications: without donor restrictions and with donor restrictions. Descriptions of the two net asset categories are as follows:

- **Net Assets without Donor Restrictions** - Net assets available for use in general operations and not subject to donor restrictions are recorded as "net assets without donor restrictions". Net assets set aside solely through the actions of the Board are referred to as Board Designated and are also reported as net assets without donor restrictions.
- **Net Assets with Donor Restrictions** - Net assets may be subject to donor-imposed stipulations that are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Donor-imposed restrictions are released when the restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Gifts of long-lived assets and gifts of cash restricted for the acquisition of long-lived assets are recognized as revenue without donor restrictions when the assets are placed in service.

The financial statements include certain prior year summarized comparative information in total but not by net asset class; such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with MCUF's financial statements for the year ended December 31, 2024, from which the summarized information was derived.

#### Cash and Cash Equivalents

MCUF considers all highly liquid investments with maturities of three months or less, which are not part of the investment portfolio, to be cash and cash equivalents. Money market funds held by investment managers totaled \$1,399,870 as of December 31, 2025.

# Marine Corps University Foundation

## Notes to Financial Statements

December 31, 2025

### 1. Summary of Significant Accounting Policies (Continued)

#### Cash and Cash Equivalents (Continued)

Bank deposit accounts are insured by the Federal Deposit Insurance Corporation ("FDIC") up to a limit of \$250,000. At times during the year, MCUF maintains cash balances in excess of the FDIC insurance limits. Management believes the risk in these situations to be minimal.

#### Contributions Receivable

Contributions receivables include unconditional promises to give that are expected to be collected in future years. Contributions receivables are recorded at their net realizable value, which approximates fair value. Management considers all amounts to be fully collectible. Accordingly, an allowance for doubtful accounts has not been established.

#### Fixed Assets

Fixed assets in excess of \$2,500 are capitalized and stated at cost. Fixed assets are depreciated on a straight-line basis over the estimated useful lives of the related assets, generally three to five years. Leasehold improvements are amortized over the lesser of the useful life of the asset or the remaining life term of the lease. The cost of maintenance and repairs is recorded as expenses are incurred. Depreciation and amortization expense totaled \$44,447 for the year ended December 31, 2025.

#### Investments

Investments are recorded at their readily determinable fair value. Realized and unrealized gains and losses are included in Other Items in the Statement of Activities and Change in Net Assets.

Interest and dividends are shown net of investment expenses paid to external investment advisors in the Statement of Activities and Change in Net Assets. Investments acquired by gift are recorded at their fair value at the date of the gift. MCUF's policy is to liquidate all gifts of investments as soon as possible after the gift.

#### Artwork and Collections

Collections of heirlooms and works of art acquired by MCUF are capitalized at cost, if purchased, and at appraised or fair value if received by donation. None of the Collections were restricted by donors.

#### Income Taxes

MCUF is exempt from Federal income tax under Section 501(a) of the Internal Revenue Code ("IRC"), as an organization described in IRC Section 501(c)(3). Accordingly, no provision for income taxes has been made in the accompanying financial statements. MCUF is not a private foundation.

# Marine Corps University Foundation

## Notes to Financial Statements

December 31, 2025

### 1. Summary of Significant Accounting Policies (Continued)

#### Contributions

The majority of MCUF's activities are supported by contributions and gifts from foundations, trusts, individuals and other private entities. Contributions include annual fund contributions and support for special events, which is equal to the net amount of special events presented in the Statement of Activities and Change in Net Assets.

Contributions are recognized in the appropriate category of net assets in the period received. MCUF performs an analysis of the individual contribution agreement to determine if the funding stream follows the contribution rules or if it should be recorded as an exchange transaction depending upon whether the transaction is deemed reciprocal or nonreciprocal in accordance with ASC Topic 958.

Support from contributions is recognized upon notification of the award and satisfaction of all conditions, if applicable. Conditional promises to give are not recognized until the conditions on which they depend are substantially met. Contributions, including grants qualifying as contributions, that are unconditional but have donor restrictions are recognized as "without donor restrictions" only to the extent of actual expenses incurred in compliance with the donor-imposed restrictions and satisfaction of time restrictions. Contributions with donor restrictions either in excess of expenses incurred or with time restrictions are shown as net assets with donor restrictions in the accompanying financial statements.

Conditional contributions contain a right of return and a measurable barrier. Contributions are recognized when conditions have been satisfied. Conditional contributions received in advance of meeting specified conditions established by donors are recorded as refundable advances. MCUF's refundable advances totaled \$58,774 as of December 31, 2025.

In addition, MCUF may obtain funding source agreements related to conditional contributions, which will be received in future years. MCUF's unrecognized conditional contributions to be received in future years totaled \$58,774 as of December 31, 2025.

#### Revenue from Contracts with Customers

MCUF's Events revenue received for galas, luncheons and golf outings including ticket sales are the most significant revenue streams that are treated as exchange transaction revenue following ASC Topic 606. Revenue from contracts with customers is recorded when the performance obligations are met. MCUF has elected to opt out of all disclosures not required for nonpublic entities. Transaction price is based on cost and/or sales price. Amounts received in advance of satisfying performance obligations are recorded as deferred revenue. MCUF's contracts with customers generally have initial terms of one year or less.

# Marine Corps University Foundation

## Notes to Financial Statements

December 31, 2025

### 1. Summary of Significant Accounting Policies (Continued)

#### Use of Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

#### Functional Allocation of Expenses

The costs of providing MCUF's programs and supporting services have been summarized on a functional basis in the Statement of Activities and Change in Net Assets. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Expenses directly attributed to a specific functional area are reported as direct expenses within that functional area and expenses that benefited more than one functional area, such as personnel costs, were allocated based on estimated time and effort.

#### Risks and Uncertainties

MCUF invests in various investment securities. Investment securities are exposed to various risks such as interest rates, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the accompanying financial statements.

### 2. Investments and Fair Value Measurements

In accordance with FASB ASC 820, *Fair Value Measurement*, MCUF has categorized its financial instruments, based on the priority of the inputs to the valuation technique, into a three-level fair value hierarchy. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). If the inputs used to measure the financial instruments fall within different levels of hierarchy, the categorization is based on the lowest level input that is significant to the fair value measurement of the instrument. Investments recorded in the accompanying Statement of Financial Position are categorized based on the inputs to valuation techniques as follows:

**Level 1.** These are investments where values are based on unadjusted quoted prices for identical assets in an active market MCUF has the ability to access.

**Level 2.** These are investments where values are based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, or model-based valuation techniques that utilize inputs that are observable either directly or indirectly for substantially the full-term of the investments.

## Marine Corps University Foundation

### Notes to Financial Statements December 31, 2025

#### 2. Investments and Fair Value Measurements (Continued)

**Level 3.** These are investments where inputs to the valuation methodology are unobservable and significant to the fair value measurement.

Following is a description of the valuation methodology used for investments measured at fair value. There have been no changes in the methodologies used and there were no transfers between levels in the fair value hierarchy during the year ended December 31, 2025. Transfers between levels are recorded at the end of the reporting period, if applicable.

- *Money Market Funds* - The money market fund is open-end fund that is registered with the Securities and Exchange Commission (SEC) and is deemed to be actively traded.
- *Exchange-Traded Funds* - Valued at the closing price reported on the active market in which the individual securities are traded.

The table below summarizes investments, which are measured at fair value on a recurring basis, by level within the fair value hierarchy as of December 31, 2025:

<b>Asset Class:</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
Money market funds	\$ 1,399,870	\$ -	\$ -	\$ 1,399,870
Fixed income exchange-traded funds	5,406,369	-	-	5,406,369
Equity exchange-traded funds	9,490,863	-	-	9,490,863
<b>TOTAL INVESTMENTS</b>	<b>\$ 16,297,102</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,297,102</b>

Net investment return consisted of the following for the year ended December 31, 2025:

Interest and dividends, net of fees in the amount of \$50,776	\$ 304,174
Realized gain	797,132
Unrealized gain	1,020,349
<b>NET INVESTMENT RETURN</b>	<b>\$ 2,121,655</b>

#### 3. Fixed Assets

Fixed assets consisted of the following as of December 31, 2025:

Computer and other equipment	\$ 467,645
Leasehold improvements	9,258
Furniture and fixtures	68,866
<b>Total cost</b>	545,769
Less: Accumulated depreciation and amortization	(129,430)
<b>FIXED ASSETS, NET</b>	<b>\$ 416,339</b>

## Marine Corps University Foundation

### Notes to Financial Statements

December 31, 2025

#### 3. Fixed Assets (Continued)

Depreciation and amortization expense for the year ended December 31, 2025 was \$44,447.

#### 4. Board Designated Net Assets

As of December 31, 2024, net assets without donor restrictions have been designated by the Board of Trustees for the following purposes:

Quasi-Endowment to Fund General Operations	<u>\$ 544,524</u>
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On January 1, 2020, the donor of the Lord Lecture Series endowment authorized the release of \$352,732 of endowments. MCUF Board of Trustees simultaneously redesignated the funds to a Board Designated Quasi-Endowment fund. The earnings related to the new fund are designated to finance general operations.

As of December 31, 2025, cumulative contributions (corpus) to the Board Designated Quasi-Endowment totaled \$352,732. As of December 31, 2025, accumulated unspent earnings totaled \$191,792.

#### 5. Net assets with Donor Restrictions

Net assets with donor restrictions consist of the following as of December 31, 2025:

Endowments invested in perpetuity (See Note 9, page 16)	\$ 5,561,621
Subject to expenditure for specified purpose:	
Accumulated endowment earnings not yet authorized for spending	3,594,174
MCU Walkway	572,572
Harvard Scholarship Fund	244,974
MCU Library Archives	89,852
Wick Murray Library	72,155
Emerald Express	49,851
MCU Journal	15,574
Amgrunts	13,070
Center for Applied Creativity	11,100
Sexton/Alcove Fund	6,225
Swag Fund	5,111
Miller WWI Project	3,953
McCleod Award for 3rd Battalion, 6th Marines	1,725
BGen Draude Award	1,701
Center Tactical Ed	850
Gung Ho Award	682
<b>NET ASSETS WITH DONOR RESTRICTIONS</b>	<u><u>\$ 10,245,190</u></u>

## Marine Corps University Foundation

### Notes to Financial Statements

December 31, 2025

#### 5. Net assets with Donor Restrictions (Continued)

The following net assets with donor restrictions were released for donor restrictions either by incurring expenses which satisfied the restricted purposes specified by the donors or through the passage of time during the year ended December 31, 2025:

##### Subject to expenditure for specified purpose:

Wick Murrary Library	\$ 41,845
Harvard Scholarship	25,980
MCU Journal	500
Endowment earnings authorized for programmatic spending	253,577
<b>NET ASSETS RELEASED FROM DONOR RESTRICTIONS</b>	<b>\$ 321,902</b>

#### 6. Liquidity and Availability

Financial assets available for use for general expenditures within one year of the Statement of Financial Position date comprise the following as of December 31, 2025:

Cash and cash equivalents	\$ 578,537
Contributions receivables	38,168
Investments	16,297,102
<b>Subtotal financial assets available within one year</b>	<b>16,913,807</b>
Less: Donor-restricted funds	(10,245,190)
Less: Board designated funds	(544,524)
<b>FINANCIAL ASSETS AVAILABLE TO MEET CASH NEEDS FOR GENERAL EXPENDITURES WITHIN ONE YEAR</b>	<b>\$ 6,124,093</b>

MCUF has a policy to structure its financial assets to be available and liquid as its obligations become due.

#### 7. Lease Commitments

In December 2015, MCUF and the Marine Corps Association and Foundation entered into a new office lease for the period of January 1, 2016, through December 31, 2019. The lease was extended annually through December 31, 2025. The terms of this lease are for \$66,000 rent per year, due in equal monthly installments. Total rent expense for the year ended December 31, 2025 was \$66,000 and is included in Occupancy on the accompanying Statement of Functional Expenses.

Subsequent to year-end, the lease was renewed for an additional one-year period, expiring on December 31, 2026.

## Marine Corps University Foundation

### Notes to Financial Statements

December 31, 2025

#### 8. Retirement Plan

MCUF provides a tax-sheltered annuity 401(k) retirement plan to all full-time employees who meet age and length-of-service requirements. MCUF contributes as a match 17.5% of the amount of employee deferral contributions for each eligible employee. Total pension expense in 2024 was \$12,594.

#### 9. Endowment Funds

MCUF's endowment funds consist of both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments (quasi-endowments). As required by GAAP, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law -

MCUF has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) enacted by the Commonwealth of Virginia as requiring the preservation of the fair value of the original gift made to the donor-restricted endowment funds, absent explicit donor stipulations to the contrary.

As a result, of this interpretation, MCUF classifies as net assets with donor restrictions: (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

Additionally, in accordance with UPMIFA, MCUF considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund;
- The purpose of the Organization and the donor-restricted endowment fund;
- General economic conditions and the possible effect of inflation and deflation;
- The expected total return from income and the appreciation of investments; and
- Investment policies of the Organization.

Return Objectives and Risk Parameters -

MCUF has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment, while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that MCUF must hold in-perpetuity or for a donor-specified period(s). Under this policy, as approved by the Board of Trustees, the endowment assets are invested in a manner that is intended to produce rates of return of 7% to 8%, while assuming a moderate level of investment risk. Actual returns in any given year may vary from this amount.

## Marine Corps University Foundation

### Notes to Financial Statements December 31, 2025

#### 9. Endowment Funds (Continued)

Strategies Employed for Achieving Objectives -

To satisfy its long-term, rate-of-return objectives, MCUF relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). MCUF targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending Policy and How the Investment Objectives Relate to Spending Policy -

MCUF has a policy of appropriating for distribution, generally, earnings equal to 4% of endowment funds.

Funds with Deficiencies -

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the Donor or UPMIFA requires MCUF to maintain as a fund of perpetual duration. However, there were no funds with deficiencies as of December 31, 2025

Endowment funds consisted of the following as of December 31, 2025:

	Without Donor Restrictions	With Donor Restrictions: Available for Appropriation	With Donor Restrictions: Held in Perpetuity	Total With Donor Restrictions
Board designated funds	\$ 544,524	\$ -	\$ -	\$ 544,524
Donor-restricted funds	-	3,594,174	5,561,621	9,155,795
<b>ENDOWMENTS FUND</b>	<b>\$ 544,524</b>	<b>\$ 3,594,174</b>	<b>\$ 5,561,621</b>	<b>\$ 9,700,319</b>

Changes in endowment funds consisted of the following as of and for the year ended December 31, 2025:

	Without Donor Restrictions	With Donor Restrictions: Available for Appropriation	With Donor Restrictions: Held in Perpetuity	Total With Donor Restrictions
Endowment net assets, beginning of year	\$ 454,309	\$ 2,291,814	\$ 5,543,621	\$ 8,289,744
Contributions	-	-	18,000	18,000
Net investment return	90,215	1,555,937	-	1,646,152
Appropriation of endowment assets for expenditure	-	(253,577)	-	(253,577)
<b>ENDOWMENT FUNDS, END OF YEAR</b>	<b>\$ 544,524</b>	<b>\$ 3,594,174</b>	<b>\$ 5,561,621</b>	<b>\$ 9,700,319</b>

## Marine Corps University Foundation

### Notes to Financial Statements

December 31, 2025

#### 9. Endowment Funds (Continued)

Net assets restricted for endowments consisted of the following funds on December 31, 2025:

Adamson Chair of Insurgency and Terrorism	\$ 1,500,000
Marshall Chair for Strategic Studies	1,402,174
Horner Chair of Military Theory	1,259,959
Erskine Lecture Series	350,000
Brigadier General H.L. Oppenheimer Chair of Warfighting Strategy	269,298
First Special Basic Class 1950 Endowment Fund	200,000
Brody Memorial Fund for Operations	164,740
Taylor Award for Outstanding Infantry Leadership	100,000
Pohl Award	68,500
Mutter/C2 Symposium	70,600
Rose Award for Teaching Excellence	65,150
Yale Class of '51 Media Symposium	30,000
Singleton Lecture Series	22,000
Colonel F. Brooke Nihart Award	16,000
Streusand-Cooper Award	15,200
Kriendler Award for Highest Leadership Averages at OCS	15,000
Morris SAW Staff Ride Award	13,000
<b>Endowment net assets with donor restrictions</b>	<u>5,561,621</u>
Endowment net assets without donor restrictions	544,524
<b>ENDOWMENT NET ASSETS, END OF YEAR</b>	<u><u>\$ 6,106,145</u></u>

In 2009, the restrictions of the following endowment funds were released by the Donors and are now in net assets without restrictions in response to the significant investment losses regarding then Stanford Investments matter.

- \$500,000 from the Guy P. Wyser-Pratte Chair of French Studies
- \$330,000 from the Thomas Amphibious Research Fund

#### 10. Subsequent Events

In preparing these financial statements, MCUF has evaluated events and transactions for potential recognition or disclosure through March 27, 2026, the date the financial statements were issued.