FINANCIAL STATEMENTS



MARINE CORPS UNIVERSITY FOUNDATION

FOR THE YEAR ENDED DECEMBER 31, 2024
WITH SUMMARIZED FINANCIAL
INFORMATION FOR 2023

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INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees Marine Corps University Foundation Quantico, Virginia

Opinion

We have audited the accompanying financial statements of the Marine Corps University Foundation (MCUF), which comprise the statement of financial position as of December 31, 2024, and the related statements of activities and change in net assets, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of MCUF as of December 31, 2024, and the change in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of MCUF and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about MCUF's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists.

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The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether
 due to fraud or error, and design and perform audit procedures responsive to those risks.
 Such procedures include examining, on a test basis, evidence regarding the amounts and
 disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing
 an opinion on the effectiveness of MCUF's internal control. Accordingly, no such opinion is
 expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about MCUF's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Summarized Comparative Information

Gelman Kozenberg & Freedman

We have previously audited MCUF's 2023 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated June 17, 2024. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2023, is consistent, in all material respects, with the audited financial statements from which it has been derived.

March 28, 2025

STATEMENT OF FINANCIAL POSITION AS OF DECEMBER 31, 2024 WITH SUMMARIZED FINANCIAL INFORMATION FOR 2023

ASSETS

	2024	2023
CURRENT ASSETS		
Cash and cash equivalents Contributions receivable Inventory Prepaid expenses and other assets	\$ 155,830 - 18,805 54,411	\$ 154,839 814 22,175 36,654
Total current assets	229,046	214,482
FIXED ASSETS		
Furniture, equipment and leasehold improvements, net of accumulated depreciation and amortization of \$84,982	5,637	7,659
OTHER ASSETS		
Investments Artwork and collections	10,701,162 28,000	9,329,270 28,000
Total other assets	10,729,162	9,357,270
TOTAL ASSETS	\$ <u>10,963,845</u>	\$ <u>9,579,411</u>
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable and accrued liabilities Refundable advance	\$ 119,220 111,459	\$ 133,142 116,459
Total liabilities	230,679	249,601
NET ASSETS		
Without donor restrictions With donor restrictions	1,805,991 8,927,175	1,338,932 <u>7,990,878</u>
Total net assets	10,733,166	9,329,810
TOTAL LIABILITIES AND NET ASSETS	\$ <u>10,963,845</u>	\$ <u>9,579,411</u>

STATEMENT OF ACTIVITIES AND CHANGE IN NET ASSETS FOR THE YEAR ENDED DECEMBER 31, 2024 WITH SUMMARIZED FINANCIAL INFORMATION FOR 2023

		2024		2023
	Without Donor Restrictions	With Donor Restrictions	Total	Total
SUPPORT AND REVENUE				
Contributions and gifts	\$ <u>1,221,350</u>	\$ <u>670,019</u>	\$ <u>1,891,369</u>	\$ <u>552,623</u>
Events: Underwriting and contributions Event, net:	33,955	-	33,955	64,645
Ticket sales Event expenses	121,600 <u>(67,040</u>)	<u> </u>	121,600 <u>(67,040</u>)	136,629 <u>(112,214</u>)
Net event revenue	88,515		88,515	89,060
Interest and dividends, net Other revenue Net assets released from donor	68,633 1,770	212,786 -	281,419 1,770	191,980 7,442
restrictions	399,855	(399,855)		
Total support and revenue	1,780,123	482,950	2,263,073	841,105
EXPENSES				
Program Services	1,153,238		1,153,238	1,054,488
Supporting Services: Management and General Fundraising	81,371 224,679	<u>-</u>	81,371 224,679	112,374 204,548
Total supporting services	306,050		306,050	316,922
Total expenses	1,459,288		1,459,288	1,371,410
Change in net assets from operations before other items	320,835	482,950	803,785	(530,305)
OTHER ITEMS				
Realized gain on investments Unrealized (loss) gain on investments	228,443 (82,219)	708,257 <u>(254,910</u>)	936,700 <u>(337,129</u>)	76,573 <u>671,894</u>
Total other items	146,224	453,347	599,571	748,467
Change in net assets	467,059	936,297	1,403,356	218,162
Net assets at beginning of year	1,338,932	7,990,878	9,329,810	9,111,648
NET ASSETS AT END OF YEAR	\$ <u>1,805,991</u>	\$ <u>8,927,175</u>	\$ <u>10,733,166</u>	\$ <u>9,329,810</u>

STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2024 WITH SUMMARIZED FINANCIAL INFORMATION FOR 2023

	2024									2023		
	Supporting Services											
			Ma	nagement				Total				
		Program	and		Sı	upporting	Total		Total			
		Services		General	Fu	ndraising	draising Services		Expenses		Expenses	
Compensation of officers	\$	268,871	\$	43,907	\$	71,324	\$	115,231	\$	384,102	\$	256,454
Marine Corps University support		298,075		-		-		-		298,075		300,353
Other salaries		147,692		7,791		93,523		101,314		249,006		325,584
Professional fees		169,715		11,967		25,022		36,989		206,704		186,742
Scholarship support		129,152		-		-		-		129,152		110,806
Occupancy		57,344		7,168		7,168		14,336		71,680		71,972
Events		-		-		67,040		67,040		67,040		112,214
Other expenses		35,796		3,705		9,955		13,660		49,456		44,708
Payroll taxes		29,852		3,705		11,813		15,518		45,370		44,297
Pension plan contributions		10,107		1,254		4,000		5,254		15,361		15,177
Printing and publications		5,016		1,672		1,672		3,344		8,360		13,296
Depreciation and amortization		1,618		202		202		404		2,022		2,021
Total expenses		1,153,238		81,371		291,719		373,090		1,526,328		1,483,624
Less: Event expenses included with revenue		-		-		(67,040)		(67,040)		(67,040)		(112,214)
TOTAL	\$	1,153,238	\$	81,371	\$	224,679	\$	306,050	\$	1,459,288	\$	1,371,410

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2024 WITH SUMMARIZED FINANCIAL INFORMATION FOR 2023

		2024		2023
CASH FLOWS FROM OPERATING ACTIVITIES				
Change in net assets	\$	1,403,356	\$	218,162
Adjustments to reconcile change in net assets to net cash provided (used) by operating activities:				
Depreciation and amortization Realized gain on sale of investments Unrealized loss (gain) on investments Contributions to be maintained in perpetuity Receipt of contributed securities Proceeds from sale of contributed securities		2,022 (936,700) 337,129 (179,450) (301,564) 298,640		2,021 (76,573) (671,894) (18,100) (20,617) 20,617
Decrease (increase) in: Contributions receivable Inventory Prepaid expenses and other assets Artwork and collections		814 3,370 (17,757) -		41,895 11,480 (12,174) 743
(Decrease) increase in: Accounts payable and accrued liabilities Deferred income	_	(13,922) (5,000)	-	37,160 71,500
Net cash provided (used) by operating activities	_	590,938	-	(395,780)
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchase of investments Proceeds from sales of investments	_	(8,968,692) 8,199,295	-	(2,550,124) 2,812,528
Net cash (used) provided by investing activities	_	(769,397)	_	262,404
CASH FLOWS FROM FINANCING ACTIVITIES				
Contributions to be maintained in perpetuity	_	179,450	_	18,100
Net cash provided by financing activities	_	179,450	-	18,100
Net increase (decrease) in cash and cash equivalents		991		(115,276)
Cash and cash equivalents at beginning of year	_	154,839	_	270,115
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$_	155,830	\$_	154,839

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2024

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION

Organization -

The Marine Corps University Foundation (MCUF) was incorporated in the Commonwealth of Virginia on June 25, 1980, as a not-for-profit tax exempt organization, to be operated exclusively for charitable and educational purposes. MCUF's primary goal is to enhance the advanced professional education and leadership development of active duty Marines stationed at the Marine Corps University in Quantico, Virginia, as well as at separate commands and Operating Forces across the globe. Since its inception, MCUF has supported a wide range of programs for which Government funding was not available. The primary sources of income are contributions and gifts received from members.

Basis of presentation -

The accompanying financial statements are presented on the accrual basis of accounting, and in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) related to nonprofit entities. As such, net assets are reported within two net asset classifications: without donor restrictions and with donor restrictions. Descriptions of the two net asset categories are as follows:

- Net Assets without Donor Restrictions Net assets available for use in general
 operations and not subject to donor restrictions are recorded as "net assets without donor
 restrictions". Net assets set aside solely through the actions of the Board are referred to as
 Board Designated and are also reported as net assets without donor restrictions.
- Net Assets with Donor Restrictions Net assets may be subject to donor-imposed stipulations that are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Donor imposed restrictions are released when the restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. Other donor imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Gifts of long-lived assets and gifts of cash restricted for the acquisition of long-lived assets are recognized as revenue without donor restrictions when the assets are placed in service.

The financial statements include certain prior year summarized comparative information in total but not by net asset class; such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with MCUF's financial statements for the year ended December 31, 2023, from which the summarized information was derived.

Cash and cash equivalents -

MCUF considers all highly liquid investments with maturities of three months or less, which are not part of the investment portfolio, to be cash and cash equivalents. Money market funds held by investment managers totaled \$1,182,412 as of December 31, 2024. Bank deposit accounts are insured by the Federal Deposit Insurance Corporation ("FDIC") up to a limit of \$250,000. At times during the year, MCUF maintains cash balances in excess of the FDIC insurance limits. Management believes the risk in these situations to be minimal.

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2024

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION (Continued)

Contributions receivable -

Contributions receivable include unconditional promises to give that are expected to be collected in future years. Contributions receivable are recorded at their net realizable value, which approximates fair value. Management considers all amounts to be fully collectible. Accordingly, an allowance for doubtful accounts has not been established.

Inventory -

Inventory consists of art prints, books and medallions purchased for resale and program support to members of MCUF and personnel of the U.S. Marine Corps. Inventory is stated at the lower of cost or net realizable value using the first in, first out (FIFO) method of valuation. Management performs an annual physical count of all merchandise and, as a result, inventory is adjusted annually to agree to the physical count. Therefore, management has not established an allowance for obsolete inventory.

Investments -

Investments are recorded at their readily determinable fair value. Realized and unrealized gains and losses are included in other items in the Statement of Activities and Change in Net Assets.

Interest and dividends are shown net of investment expenses paid to external investment advisors in the Statement of Activities and Change in Net Assets. Investments acquired by gift are recorded at their fair value at the date of the gift. MCUF's policy is to liquidate all gifts of investments as soon as possible after the gift.

Fixed assets -

Fixed assets in excess of \$2,500 are capitalized and stated at cost. Fixed assets are depreciated on a straight-line basis over the estimated useful lives of the related assets, generally three to five years. Leasehold improvements are amortized over the lesser of the useful life of the asset or the remaining life term of the lease. The cost of maintenance and repairs is recorded as expenses are incurred. Depreciation and amortization expense totaled \$2,022 for the year ended December 31, 2024.

Artwork and collections -

Collections of heirlooms and works of art acquired by MCUF are capitalized at cost, if purchased, and at appraised or fair value if received by donation. None of the Collections were restricted by donors.

Income taxes -

MCUF is exempt from Federal income tax under Section 501(a) of the Internal Revenue Code ("IRC"), as an organization described in IRC Section 501(c)(3). Accordingly, no provision for income taxes has been made in the accompanying financial statements. MCUF is not a private foundation.

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2024

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION (Continued)

Support and revenue -

Contributions and gifts -

The majority of MCUF's activities are supported by contributions and gifts from foundations, trusts, individuals and other private entities. Contributions include annual fund contributions and support for special events, which is equal to the net amount of special events presented in the Statement of Activities and Change in Net Assets.

Contributions are recognized in the appropriate category of net assets in the period received. MCUF performs an analysis of the individual contribution agreement to determine if the funding stream follows the contribution rules or if it should be recorded as an exchange transaction depending upon whether the transaction is deemed reciprocal or nonreciprocal in accordance with ASC Topic 958.

Support from contributions is recognized upon notification of the award and satisfaction of all conditions, if applicable. Conditional promises to give are not recognized until the conditions on which they depend are substantially met. Contributions, including grants qualifying as contributions, that are unconditional but have donor restrictions are recognized as "without donor restrictions" only to the extent of actual expenses incurred in compliance with the donor imposed restrictions and satisfaction of time restrictions. Contributions with donor restrictions either in excess of expenses incurred or with time restrictions are shown as net assets with donor restrictions in the accompanying financial statements.

Conditional contributions contain a right of return and a measurable barrier. Contributions are recognized when conditions have been satisfied. Conditional contributions received in advance of meeting specified conditions established by donors are recorded as refundable advances. MCUF's refundable advances totaled \$111,459 as of December 31, 2024.

In addition, MCUF may obtain funding source agreements related to conditional contributions, which will be received in future years. MCUF's unrecognized conditional contributions to be received in future years totaled \$151,459 as of December 31, 2024.

Events -

Events revenue received for galas, luncheons and golf outings including ticket sales are the most significant revenue streams that are treated as exchange transaction revenue following ASC Topic 606. Revenue from contracts with customers is recorded when the performance obligations are met. MCUF has elected to opt out of all disclosures not required for nonpublic entities. Transaction price is based on sales price. Amounts received in advance of satisfying performance obligations are recorded as deferred revenue. MCUF's contracts with customers generally have initial terms of one year or less.

Use of estimates -

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2024

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION (Continued)

Functional allocation of expenses -

The costs of providing MCUF's programs and supporting services have been summarized on a functional basis in the Statement of Activities and Change in Net Assets. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Expenses directly attributed to a specific functional area are reported as direct expenses within that functional area and expenses that benefited more than one functional area, such as personnel costs, were allocated based on estimated time and effort.

Risks and uncertainties -

MCUF invests in various investment securities. Investment securities are exposed to various risks such as interest rates, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the accompanying financial statements.

2. INVESTMENTS AND FAIR VALUE MEASUREMENTS

In accordance with FASB ASC 820, Fair Value Measurement, MCUF has categorized its financial instruments, based on the priority of the inputs to the valuation technique, into a three-level fair value hierarchy. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). If the inputs used to measure the financial instruments fall within different levels of hierarchy, the categorization is based on the lowest level input that is significant to the fair value measurement of the instrument. Investments recorded in the Statement of Financial Position are categorized based on the inputs to valuation techniques as follows:

Level 1. These are investments where values are based on unadjusted quoted prices for identical assets in an active market MCUF has the ability to access.

Level 2. These are investments where values are based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, or model-based valuation techniques that utilize inputs that are observable either directly or indirectly for substantially the full-term of the investments.

Level 3. These are investments where inputs to the valuation methodology are unobservable and significant to the fair value measurement.

Following is a description of the valuation methodology used for investments measured at fair value. There have been no changes in the methodologies used and there were no transfers between levels in the fair value hierarchy during the year ended December 31, 2024. Transfers between levels are recorded at the end of the reporting period, if applicable.

- Money Market Funds The money market funds are open-end funds that are registered with the Securities and Exchange Commission (SEC) and are deemed to be actively traded.
- Exchange Traded Funds Valued at the closing price reported on the active market in which the individual securities are traded.

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2024

2. INVESTMENTS AND FAIR VALUE MEASUREMENTS (Continued)

The table below summarizes investments, which are measured at fair value on a recurring basis, by level within the fair value hierarchy as of December 31, 2024:

		Level 1	Level 2		Level 3		<u>Total</u>
Asset Class: Money market funds Fixed income exchange traded funds	\$	1,182,412 3,810,921	\$ -	\$	-	\$	1,182,412 3,810,921
Equity exchange traded funds	_	5,707,829		_		_	5,707,829
TOTAL INVESTMENTS	\$ <u>_</u>	10,701,162	\$ 	\$_	-	\$ <u>_</u>	10,701,162

Net investment return consisted of the following for the year ended December 31, 2024:

Interest and dividends, net of fees in the amount of \$24	\$	281,419
Realized gain		936,700
Unrealized loss	<u>—</u>	(337,129)

NET INVESTMENT RETURN	\$ <u>880,990</u>
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3. FIXED ASSETS

Fixed assets consisted of the following at December 31, 2024:

FIXED ASSETS, NET	\$ 5,637
Total cost Less: Accumulated depreciation and amortization	 90,619 (84,982)
Computer and other equipment Leasehold improvements Furniture and fixtures	\$ 20,145 9,258 61,216

Depreciation and amortization expense for the year ended December 31, 2024 was \$2,022.

4. BOARD DESIGNATED NET ASSETS

As of December 31, 2024, net assets without donor restrictions have been designated by the Board of Trustees for the following purposes:

Quasi-Endowment to Fund General Operations	4	454,309
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On January 1, 2020, the donor of the Lord Lecture Series endowment authorized the release of \$352,732 of endowments. MCUF Board of Trustees simultaneously redesignated the funds to a Board-designated quasi-endowment fund. The earnings related to the new fund are designated to finance general operations.

NOTES TO FINANCIAL STATEMENTS **DECEMBER 31, 2024**

5. **NET ASSETS WITH DONOR RESTRICTIONS**

Net assets with donor restrictions consisted of the following at December 31, 2024:

Endowments invested in perpetuity (See Note 9, page 16) Subject to expenditure for specified purpose:	\$	5,543,621
Accumulated endowment earnings not yet authorized for spending		2,291,814
MCU Walkway		572,572
Harvard Scholarship Fund		244,974
MCU Library Archives		89,852
Wick Murray Library		74,000
Emerald Express		49,851
MCU Journal		16,074
Amgrunts		13,070
Center for Applied Creativity		11,100
Sexton/Alcove Fund		6,225
Swag Fund		5,111
Miller WWI Project		3,953
McCleod Award for 3rd Battalion, 6th Marines		1,725
BGen Draude Award		1,701
Center Tactical Ed		850
Gung Ho Award	_	682
NET ASSETS WITH DONOR RESTRICTIONS	\$_	8,927,175

The following net assets with donor restrictions were released from donor restrictions either by incurring expenses which satisfied the restricted purposes specified by the donors or through the passage of time during the year ended December 31, 2024:

Subject to expenditure for specified purpose:

ET ASSETS RELEASED FROM DONOR RESTRICTIONS	\$	399,855
Endowment earnings authorized for programmatic spending	_	<u>248,419</u>
MCU Journal		500
Center for Applied Creativity		900
Tim Day Fund		3,572
Wick Murrary Library		17,312
Harvard Scholarship Fund	\$	129,152

LIQUIDITY 6.

Financial assets available for use for general expenditures within one year of the Statement of Financial Position date comprise the following as of December 31, 2024:

Cash and cash equivalents	\$ 155,830
Investments	10,701,162
Less: Board-designated net assets	(454,309)
Less: Donor restrictions for specific purposes	(8,927,175)

FINANCIAL ASSETS AVAILABLE TO MEET CASH NEEDS FOR GENERAL EXPENDITURES WITHIN ONE YEAR

NET ASSETS RELEASED FROM DONOR RESTRICTIONS

\$<u>1,475,508</u>

MCUF has a policy to structure its financial assets to be available and liquid as its obligations become due.

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2024

7. LEASE COMMITMENT

In December 2015, MCUF and the Marine Corps Association & Foundation entered into a new office lease for the period of January 1, 2016 through December 31, 2019. The lease was extended annually through December 31, 2025. The terms of this lease are for \$66,000 rent per year, due in equal monthly installments. Total rent expense for the year ended December 31, 2024 was \$66,000 and is included in Occupancy on the accompanying Statement of Functional Expenses.

8. EMPLOYEE BENEFIT PLAN

MCUF provides a tax-sheltered annuity 401(k) retirement plan to all full-time employees who meet age and length-of-service requirements. MCUF contributes as a match 17.5% of the amount of employee deferral contributions for each eligible employee. Total pension expense in 2024 was \$12,562.

9. ENDOWMENTS

MCUF's endowment funds consist of both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments (quasi-endowments). As required by GAAP, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of relevant law -

MCUF has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) enacted by the Commonwealth of Virginia as requiring the preservation of the fair value of the original gift made to the donor-restricted endowment funds, absent explicit donor stipulations to the contrary.

As a result, of this interpretation, MCUF classifies as net assets with donor restrictions: (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

Additionally, in accordance with UPMIFA, MCUF considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund;
- The purpose of the organization and the donor-restricted endowment fund;
- General economic conditions and the possible effect of inflation and deflation;
- The expected total return from income and the appreciation of investments; and
- · Investment policies of the organization.

Return Objectives and Risk Parameters -

MCUF has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment, while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that MCUF must hold in-perpetuity or for a donor-specified period(s). Under this policy, as approved by the Board of Trustees, the endowment assets are invested in a manner that is intended to produce rates of return of 7% to 8%, while assuming a moderate level of investment risk. Actual returns in any given year may vary from this amount.

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2024

9. ENDOWMENTS (Continued)

Strategies Employed for Achieving Objectives -

To satisfy its long-term, rate-of-return objectives, MCUF relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). MCUF targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending Policy and How the Investment Objectives Relate to Spending Policy -

MCUF has a policy of appropriating for distribution, generally, earnings equal to 4% of Endowment Funds.

Funds with Deficiencies -

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires MCUF to maintain as a fund of perpetual duration. However, there were no funds with deficiencies as of December 31, 2024.

Endowment funds consisted of the following as of December 31, 2024:

	With Donor Restrictions					strictions	_	
		/ithout Donor strictions		vailable for opropriation		Held in Perpetuity		Total
Board-designated endowment funds Donor-restricted endowment	\$	454,309	\$	-	\$	-	\$	454,309
funds			_	2,291,814	_	5,543,621	_	7,835,435
ENDOWMENT FUNDS	\$	454,309	\$_	2,291,814	\$_	5,543,621	\$_	8,289,744

Changes in endowment funds consisted of the following as of and for the year ended December 31, 2024:

,			With Donor Restrictions				•1	
	Without Donor Restrictions		Available for S Appropriation		Held in Perpetuity		Total	
Endowment net assets,								
beginning of year	\$	415,514	\$	1,674,044	\$	5,364,121	\$	7,453,679
Contributions		-		200,000		179,500		379,500
Net investment return		38,795		666,188		-		704,983
Appropriation of endowment								
assets for expenditure	_		_	(248,418)	_		_	(248,418)
ENDOWMENT FUNDS, END OF YEAR	\$ <u></u>	454,309	\$ <u>_</u>	2,291,814	\$_	5,543,621	\$ <u>_</u>	8,289,744

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2024

9. ENDOWMENTS (Continued)

Net assets restricted for endowments consisted of the following funds at December 31, 2024:

Adamson Chair of Insurgency and Terrorism	\$	1,500,000
Marshall Chair for Strategic Studies		1,402,174
Horner Chair of Military Theory		1,259,959
Erskine Lecture Series		350,000
Brigadier General H.L. Oppenheimer Chair of Warfighting Strategy		269,298
First Special Basic Class 1950 Endowment Fund		200,000
Brody Memorial Fund for Operations		164,740
Taylor Award for Outstanding Infantry Leadership		100,000
Pohl Award		68,500
Mutter/C2 Symposium		67,600
Rose Award for Teaching Excellence		50,150
Yale Class of '51 Media Symposium		30,000
Singleton Lecture Series		22,000
Colonel F. Brooke Nihart Award		16,000
Streusand-Cooper Award		15,200
Kriendler Award for Highest Leadership Averages at OCS		15,000
Morris SAW Staff Ride Award	_	13,000
Endowment net assets with donor restrictions		5,543,621
Endowment net assets without donor restrictions	_	454,309
ENDOWMENT NET ASSETS, END OF YEAR	\$	5,997,930

In 2009, the restrictions of the following endowment funds were released by the Donors and are now in net assets without restrictions in response to the significant investment losses regarding then Stanford Investments matter.

- \$500,000 from the Guy P. Wyser-Pratte Chair of French Studies.
- \$330,000 from the Thomas Amphibious Research Fund

10. SUBSEQUENT EVENTS

In preparing these financial statements, MCUF has evaluated events and transactions for potential recognition or disclosure through March 28, 2025, the date the financial statements were issued.